

COMMISSIONER OF INSURANCE FOR THE STATE OF LOUISIANA

**IN RE: LOUISIANA HEALTH SERVICE & INDEMNITY COMPANY D/B/A
 BLUE CROSS AND BLUE SHIELD OF LOUISIANA**

**PLAN OF REORGANIZATION REGARDING THE CONVERSION FROM A MUTUAL
INSURANCE COMPANY TO A STOCK INSURANCE COMPANY**

EXHIBIT LIST OF LOUISIANA HEALTH SERVICE & INDEMNITY COMPANY
D/B/A BLUE CROSS AND BLUE SHIELD OF LOUISIANA

NOW COMES Louisiana Health Service & Indemnity Company D/B/A Blue Cross and Blue Shield of Louisiana (“BCBSLA”), which submits this exhibit list pursuant to the Scheduling Order for Proposed Plan of Reorganizations dated January 12, 2024 (“Scheduling Order”):

EXHIBIT	DOCUMENT
BCBSLA Ex. A	Certified copy of the Authentic Act of Amended and Restated Articles of Incorporation dated February 18, 2003, Amendment to those Articles dated February 21, 2007, Second Amendment to those Articles dated February 16, 2016, Third Amendment to those Articles dated February 19, 2019, and Bylaws of BCBSLA
BCBSLA Ex. B	Certified copy of Certificate of Authority of BCBSLA
BCBSLA Ex. C	Plan of Reorganization regarding the Conversion from a Mutual Insurance Company to a Stock Insurance Company including four (4) Amendments and the following exhibits: EXHIBIT A – Third Amended and Restated Articles of Incorporation of BCBSLA EXHIBIT B – Amended and Restated Bylaws of BCBSLA EXHIBIT C – Agreement and Plan of Acquisition EXHIBIT D – Fairness Opinion EXHIBIT E – Eligible Member Payment Methodology EXHIBIT F – Actuarial Opinion EXHIBIT G – Foundation Board Members and Advisory Board Members EXHIBIT H – Note Amount Calculation Amendment No. 1 to the Plan of Reorganization Amendment No. 2 to the Plan of Reorganization Amendment No. 3 to the Plan of Reorganization Amendment No. 4 to the Plan of Reorganization

EXHIBIT	DOCUMENT
BCBSLA Ex. D	Notice of Public Hearing form and Notice of Special Meeting form both submitted with the Plan of Reorganization
BCBSLA Ex. E	<p>Secretary's Certificate dated January 17, 2024 regarding the following Resolutions of the Board of BCBSLA:</p> <p>EXHIBIT 1 – January 13, 2023 approving the Plan of Reorganization</p> <p>EXHIBIT 2 – July 18, 2023, approving Amendment No. 1 to the Plan of Reorganization</p> <p>EXHIBIT 3 – August 23, 2023 approving Amendment No. 2 to the Plan of Reorganization</p> <p>EXHIBIT 4 – December 12, 2023 approving Amendment No. 3 to the Plan of Reorganization</p> <p>EXHIBIT 5 – January 12, 2024 approving Amendment No. 4 to the Plan of Reorganization</p>
BCBSLA Ex. F	Waiting Period Letter to Louisiana Health Service & Indemnity Company
BCBSLA Ex. G	Waiting Period Letter to Elevance Health, Inc.
BCBSLA Ex. H	Pre-Acquisition BCBSLA Organizational Chart
BCBSLA Ex. I	Capital Maintenance Agreement and Guarantees
BCBSLA Ex. J	Secretary's Certificate dated January 29, 2024 regarding the Resolution of the Board setting the date of Special Meeting and the record date
BCBSLA Ex. K	Email from David Rubin approving the Notice of Public Hearing
BCBSLA Ex. L	Notice of Public Hearing mailed to Voting Members by BCBSLA
BCBSLA Ex. M	Proof of Mailing by BCBSLA to Voting Members
BCBSLA Ex. N	Affidavits of Publication of the Notice of Public Hearing published in newspapers of the congressional districts of Louisiana
BCBSLA Ex. O	Proxy Form, "Cast your Proxy Vote" bucksliip, Notice of Special Meeting along with letter to policyholders, the Summary of the Plan of Reorganization, Member Information, Statement Summary, and a Member Information Statement
BCBSLA Ex. P	Email from David Rubin approving Notice of Special Meeting along with letter to policyholders, Summary of the Plan of Reorganization, Member Information, Statement Summary, a Member Information Statement, proxy form, and "Cast your Proxy Vote" bucksliip
BCBSLA Ex. Q	Certificate of Mailing by USPS of Notice of Special Meeting and member information statement
BCBSLA Ex. R	Notice of Special Meeting published in newspapers of congressional districts of Louisiana
BCBSLA Ex. S	Q3 Financial Statement of BCBSLA
BCBSLA Ex. T	Post Closing Pro Forma BCBSLA Financials
BCBSLA Ex. U	Notice of Proposed Public Hearing regarding Acquisition and Control
BCBSLA Ex. V	Certification submitted to LDI
BCBSLA Ex. W	Certificate of Incorporation of The Accelerate Louisiana Initiative, Inc.
BCBSLA Ex. X	Redomestication to Louisiana of The Accelerate Louisiana Initiative, Inc.

EXHIBIT	DOCUMENT
BCBSLA Ex. Y	By laws of The Accelerate Louisiana Initiative, Inc.
BCBSLA Ex. Z	IRS Determination Letter
BCBSLA Ex. AA	Conflicts of Interest Policy of The Accelerate Louisiana Initiative, Inc.
BCBSLA Ex. BB	Investment Policy of The Accelerate Louisiana Initiative, Inc.
BCBSLA Ex. CC	Whistleblower Policy of The Accelerate Louisiana Initiative, Inc.
BCBSLA Ex. DD	Document Retention Policy and Preservation Policy of The Accelerate Louisiana Initiative, Inc.
BCBSLA Ex. EE	Cain Brothers Opinion dated December 23, 2022
BCBSLA Ex. EE(1)	Bio for Mike Elizondo
BCBSLA Ex. EE(2)	Bio for Edward S. Fishman
BCBSLA Ex. FF	Collender Rebuttal to Hause Opinion dated September 11, 2023
BCBSLA Ex. FF(1)	Resume of Brian M. Collender
BCBSLA Ex. GG	Chaffe Rebuttal to Hause Opinion dated September 12, 2023
BCBSLA Ex. GG(1)	Resume for Vanessa Claiborne

Additional Exhibits:

1. All pleadings, filings, submissions, or evidence submitted to the Department of Insurance in this matter.
2. Any exhibit listed by Elevance Health, Inc., ATH Holdings, LLC, any other party, or any intervenor.
3. Any documents produced in discovery of this matter.
4. Any exhibit needed for impeachment or rebuttal evidence.

BCBSLA reserves the right to amend this exhibit list as necessary and proper.

Respectfully submitted this 9th day of February, 2024.

McGLINCHEY STAFFORD, PLLC

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CERTIFICATE OF SERVICE

I HEREBY CERTIFY that on this 9th day of February, 2024, a copy of the above and foregoing has been sent via electronic mail to the following:

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