

THE ACCELERATE LOUISIANA INITIATIVE, INC.

Investment Policy

Adopted as of [October 6], 2023

Investments and Objectives

Accelerate Louisiana Initiative, Inc. (the “**Foundation**”) is recently formed and anticipates receiving substantial assets in connection with a proposed transaction between Louisiana Health Service & Indemnity Company d/b/a Blue Cross Blue Shield of Louisiana and Elevance Health, Inc. The Foundation’s current investment objective is to maintain sufficient liquidity to respond to the circumstances of its initial organizational phase, to maintain flexibility to determine appropriate investment allocations, and to retain the balance of the Foundation’s assets in a balanced investment portfolio emphasizing capital preservation and growth and the production of income for use in funding operations. The Board of Directors (the “**Board**”) of the Foundation intends that this Investment Policy (the “**Policy**”) will govern its investment activities during its initial period of operations.

The Foundation may hold, buy, own or sell the following types of assets for its investment portfolio (the “**Portfolio**”), including: (1) cash and cash equivalents, if necessary or advisable to maintain sufficient liquidity to respond to the circumstances of the Foundation’s initial organizational phase; (2) registered securities, including stocks, mutual funds shares, bonds, warrants, contracts and other type of securities traded on a public exchange in the United States; and (3) call options, provided the Foundation owns a sufficient number of shares of the underlying securities to completely cover such options, and further provided that the value of all such shares needed to cover the options do not exceed two percent (2%) of the Portfolio.

In order to advance its current investment objective, the Foundation will prudently allocate the assets comprising the Portfolio by category between cash and diversified assets, including short, medium, long term and non-core bonds, large United States company stocks, small United States company stocks, REITs, and foreign stocks (owned only through listed United States mutual funds and managed accounts or when traded on US exchanges). In maintaining this asset allocation, the Foundation will maintain a reasonable level of diversification under all facts and circumstances. In particular, in determining the amount of the Portfolio to be allocated to cash, the Foundation will consider the need to maintain sufficient liquidity to respond to the circumstances of the Foundation’s initial organizational phase, the need for liquidity to facilitate programmatic operations and/or expenses, and to the extent possible and appropriate, the need for diversification among asset classes appropriate for a charitable or social welfare organization. For the avoidance of doubt, the Foundation is specifically authorized to maintain the bulk of its assets in cash or cash equivalents during its initial organizational phase and for a reasonable period of time thereafter.

Guidelines on Prudent Investing

Standard of Care

Each person responsible for managing and investing the Foundation's assets will do so in good faith with the care an ordinarily prudent person in a like position would exercise under similar circumstances and will consider the purposes of the Foundation, the goals of the Portfolio, and any special circumstances applicable to the Foundation's initial organizational phase.

A person with special skills or expertise or selected in reliance upon his or her representation that he or she has special skills or expertise, will use those skills or that expertise in managing and investing the Portfolio.

In managing the Portfolio, the Foundation will incur only those costs that are appropriate and reasonable in relation to the Portfolio, the purposes of the Foundation, and the skills available to the Foundation. The Foundation will use reasonable efforts to verify facts relevant to the management and investment of the Portfolio.

Prudence Considerations

In managing and investing the Portfolio, the following factors, if relevant, will be considered:

1. General economic conditions;
2. The possible effect of inflation or deflation;
3. The expected tax consequences, if any, of investment decisions or strategies;
4. The role that each investment or course of action plays within the Foundation's overall Portfolio;
5. The expected total return from income and the appreciation of investments;
6. Other resources of the Foundation;
7. The needs of the Foundation and of particular funds in the Portfolio to make distributions and to preserve capital;
8. Any restrictions or conditions that may be applicable from time to time to the Foundation's retention of assets, or any other considerations that may limit the Foundation's ability to invest in illiquid assets; and
9. An asset's special relationship or special value, if any, to the purpose of the Foundation.

Management and investment decisions about an individual asset will be made not in isolation but rather in the context of the Portfolio as a whole and as part of an overall investment strategy having risk and return objectives reasonably suited to the Portfolio and the Foundation

and adequately accounting for any considerations that may limit the Foundation's ability to invest in illiquid assets.

The Foundation will diversify the assets in its Portfolio unless it prudently determines that, because of special circumstances, the Portfolio is better served without such diversification, including without limitation in order to maintain sufficient liquidity to comply with any restrictions or conditions that may be applicable from time to time to the Foundation's retention of assets. Any decision not to diversify will be reviewed as frequently as circumstances require, but at least annually.

Within a reasonable time after receiving property, the Foundation will make and carry out decisions concerning the retention or disposition of the property or the rebalancing of its Portfolio in order to bring the Portfolio into compliance with the Foundation's purposes and distribution requirements, as necessary, to meet the Foundation's other circumstances and the requirements of applicable law.

Delegation Standards and Discretionary Control

The Board will delegate to external investment managers the management and investment of the Portfolio to the extent that it could prudently delegate under the circumstances and will act in accordance with the standard of care described above in selecting, continuing or terminating the managers, establishing the scope and terms of the delegation and monitoring the managers' performance and compliance with the scope and terms of the delegation. The Board may delegate the management and investment of different portions of its Portfolio to one or more investment managers simultaneously (for example, to separate the management of different asset classes or for any other purposes consistent with this Policy). The Board is specifically authorized to delegate to such one or more investment manager(s) the discretionary control to make and execute investment decisions without consulting the Board, consistent with the other provisions of this Policy.

The Board will take reasonable measures to assess the independence of any investment managers appointed by the Foundation, both before and after appointment. The investment managers must be selected based on competence, experience, past performance, and proposed compensation, without regard to business or personal relationships.

Conflicts of Interest

The Board will take steps to identify and address conflicts of interest. The Board is required to disclose any actual or potential conflict of interest with respect to the investment managers. Prior to the selection of investment managers, the Board will review such disclosures and resolve any actual or potential conflicts of interest pursuant to the Foundation's Conflict of Interest Policy.

This Policy will be periodically reviewed, and may be amended, by the Board, including in response to a change in the Foundation's investment objectives due to a change of circumstances.